



Charting the Course: The Vital Role of Strategic Planning in National Public Health Institutes

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Outline

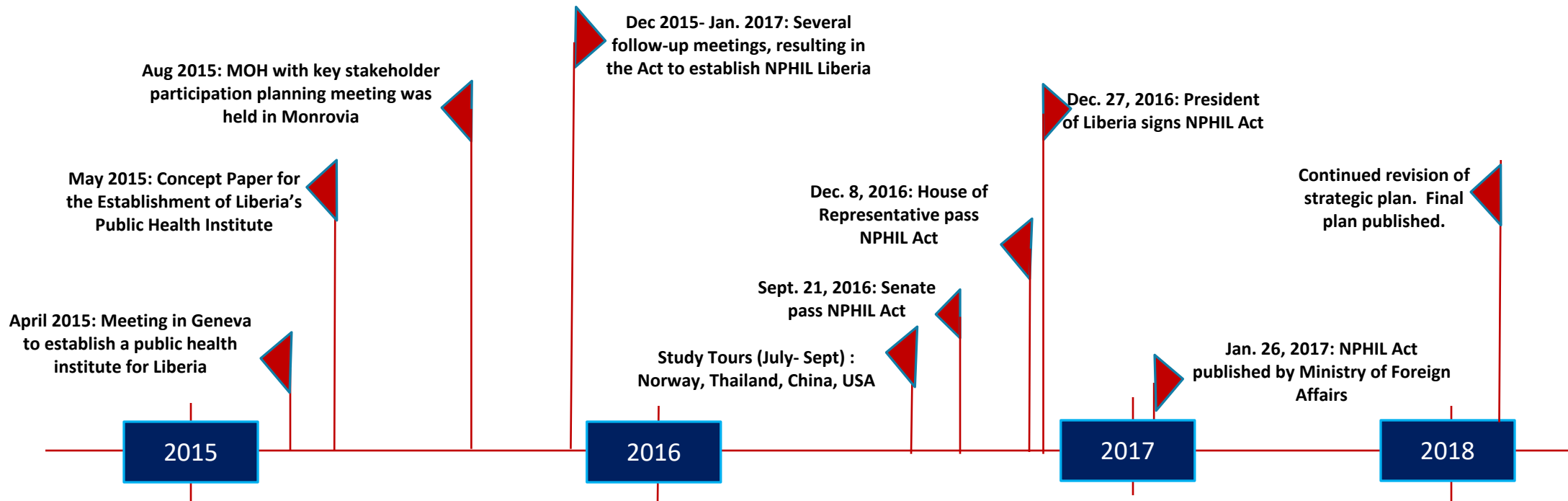
Introduction and Background of NPHIL

NPHIL Strategic Plans: 2017-22 vs 2023-28

Strategic Plan Challenges

Key Takeaway

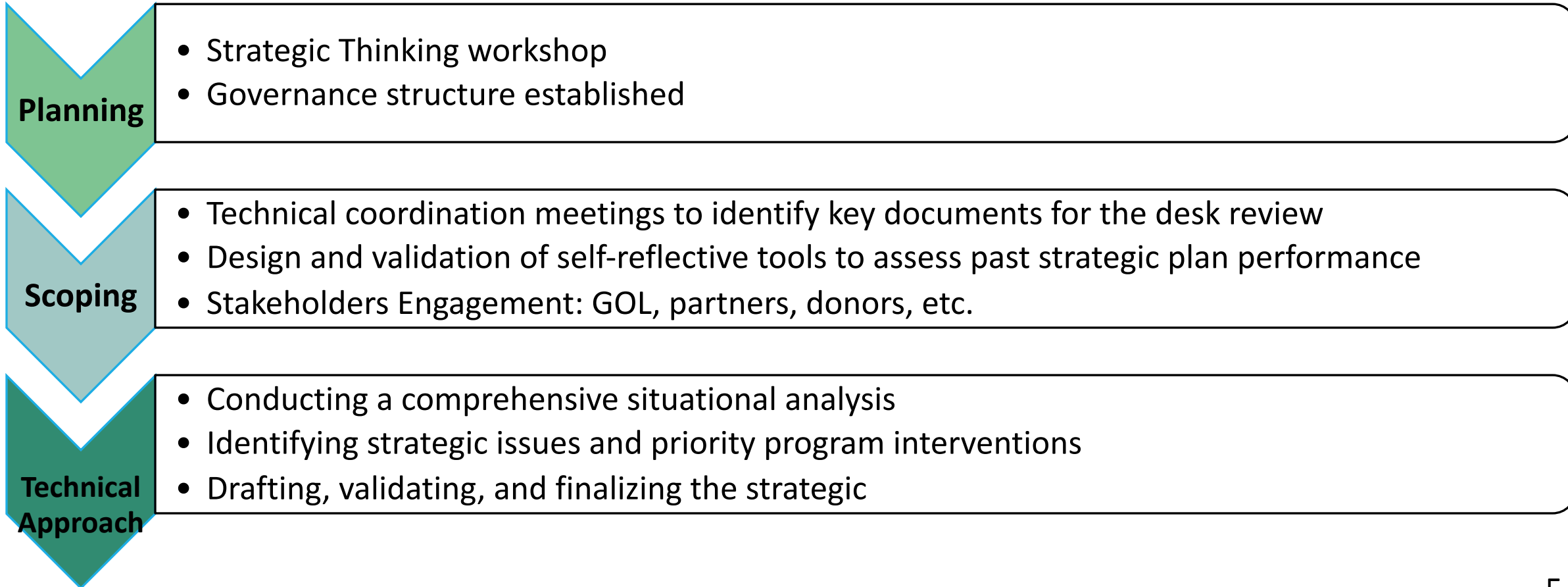
Establishment of NPHIL: Key Timelines



Legal Framework/Scope

- **Liberia Post-Ebola Virus Disease Investment Plan for Building a Resilient Health System (2015-2021)**
- **Liberia JEE 2016 Evaluation report**
 - Weak Public Health Law
 - Minimum IHR core capacities
- **NPHIL scope**
 - Build International Health Regulations (IHR 2005) capacities: Prevent, Detect, Respond
 - Serve as a Center of Excellence for Public Health
 - Generate Scientific Evidence to inform policies to safeguard population health
- **Autonomy**
 - Sectorial reporting accountability to the Ministry of Health
 - Key functions maintained at the national level
 - Some functions integrated as part of the county health team at the County Level

NPHIL Strategic Plan (2023-28) Development Process



Mission, Vision & Goal

MISSION

2017-22: To prevent and control public health threats by promoting healthy outcomes and serving as a source of knowledge and expertise

2023-27: To prevent and control public health threats by promoting healthy outcomes and serving as a source of knowledge and expertise

VISION

2017-22: A center of excellence for better health outcomes for Liberians through a strong health system

2023-27: A center of excellence for better public health outcomes

GOAL

2017-22: To improve the public health of the Liberian population in collaboration with relevant agencies and institutions of government

2023-27: To be Africa's Center of Excellence for public health for prevention and mitigation of diseases of public health threats



Strategic Objectives and Implementation

Strategic Plan Component	2017-22 Strategic Plan	2023-27 Strategic Plan
Strategic Objectives	8 Strategic Objectives	5 Investment Pillars 15 Strategic Objectives
Implementation Timeline	5-year	5-year
Operational Cost	Incomplete	In Progress (Est. 50-60 million USD)

Strategic Objectives (2017-22)

Development and sustainability of the public health workforce

Develop, enhance, and expand the surveillance platform

Establish a comprehensive, integrated, and sustainable public health diagnostic system

Develop, enhance, and expand processes and structures to protect environmental and occupational health

Establish multi-sectoral epidemic preparedness and response capacities and capabilities

Expand, conduct, and coordinate public health and medical research to inform Liberian public health policies

Strengthen the relationship between NPHIL and national and international public health partners

Ensure sustainable financing and operations of the NPHIL

NPHIL Strategic Plan 2023-28

To be Africa's Center of Excellence for public health for prevention and mitigation of diseases of public health threats

A competent and motivated work force for public health security and safety

Integrated disease surveillance and response systems

Decentralized public health laboratory diagnostics system network

Environmental and occupational health

Strengthened institutional effectiveness that aligns with global, regional and national priorities and sharing of best practices

5 key investment pillars for continuous improvement of public health in Liberia

Strategic Planning Challenges



Competing Stakeholders
Priorities



Lack of Financial
Resources



Time Constraint



Technical support and
guidance

Key Takeaways

- **Strategic planning is essential to NPHI strengthening and functions**
- **Good strategic planning hinges on:**
 - Building on implementation lessons from previous strategy and experience
 - Incorporating past and current knowledge and information
 - Effective partnership and collaboration (local and external) for decision-making and alignment to local priorities
- **Dedicated leadership and political commitment are critical, especially for crucial decision making**
- **Successful implementation depends on:**
 - Effective resource mobilization and alignment to national priorities
 - Strong political commitment to allocate resources towards investment priorities
 - Robust oversight through a coordination mechanism and transparent system for tracking program performance and financial inflow and outflow



THANK YOU!
