# Implementing the European Programme of Work

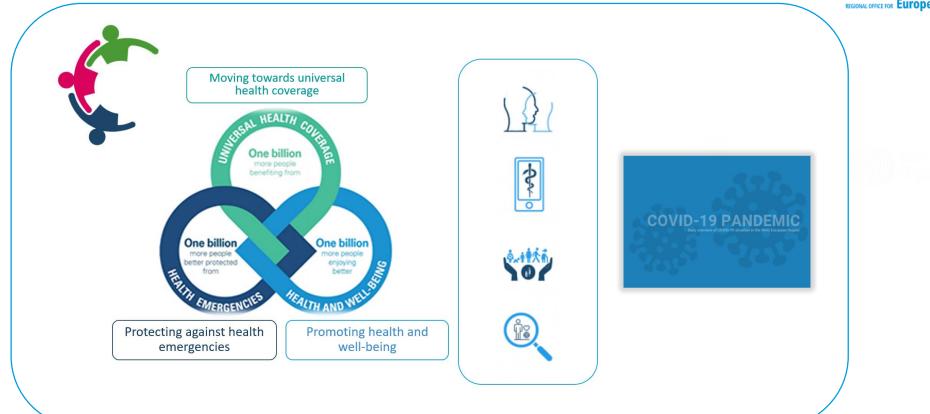




Collaboration between IANPHI Europe and WHO/Europe

21 April 2021





1. Pan-European Leadership Academy (ELA)

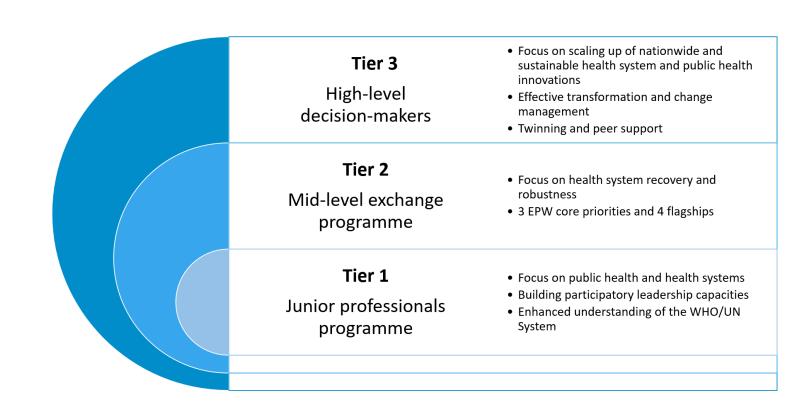
2. Country Presence Review

## 1. What is the Pan-European Leadership Academy (ELA)?



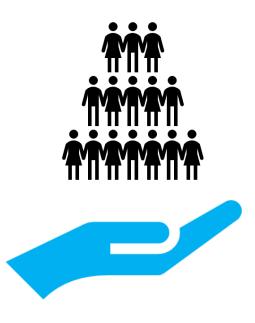


The goal of ELA is to support Member States to achieve the goals and objectives of the WHO General Programme of Work 13 (GPW13) and the European Programme of Work (EPW), including by supporting national health systems to prepare for potential risks and emergencies, and in the delivery of universal health coverage to leave on one behind.



## **Overall Objectives (Tiers 1 and 2)**





- ✓ **Strengthen human resources for health** in the European Region though the provision of opportunities for learning and professional development within WHO/Europe in relation to the three core priorities and four flagship initiatives of the EPW
- ✓ Create a network of trained health professionals to support and advance the EPW through strengthened health systems in the Region
- Enhance knowledge and insight into health systems challenges and operations at country level within WHO/Europe
- ✓ Provide a vehicle for practical dialogue between the regional and country levels in priority technical areas
- ✓ Assist in addressing the issue of under-representation of some European Member States in international governmental organizations over time

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#### **Tier 1 and 2 – Demonstration project** What is involved?



#### **Participation**

Participants will be given opportunities to learn about and participate in the regular work of WHO/Europe, including at Regional Office and country office levels, as appropriate.



Learning Objectives

Learning objectives and outcomes will be agreed jointly with each participant and they will be encouraged to participate freely in relevant technical activities, including having opportunities to travel in connection with technical meetings, workshops or other activities relevant to their terms of reference.



Internal and external training courses and learning opportunities will be identified through the agreement of participants' learning objectives and outcomes.



#### Duration

For Tier 1, the duration of the demonstration project will be 9 months. For Tier 2, the duration of the demonstration project will be between three and six months.

## **Curriculum – online learning in WHO iLearn Platform**



Playlists	Descriptor		
Leadership & Management Playlist	Comprehensive playlist on iLearn comprising 44 courses overall covering a range of managerial and leardership trainings by topic. Modular approach to the playlist which can be completed at the participant's own pace and based on particular areas of interest. The courses are both presentation based as well as in "talks" format.		
Emotional Intelligence	Playlist comprising 18 courses related to emotional intelligence, including mindfulness aspects, compassion, resilience and empathy.		
Change Management & Communication	Playlist comprising 15 courses relating to managing change, communicating during change, advocating & leading change.		
SDGs	Developed for WR training, this playlist provides a foundational consolidation of key concepts, processes, challenges, opportunities, strategies and resources for effectively advancing the health-related SDG targets at the country level.		
Health Security (IHR)	This playlist developed by the University of Geneva comprises training in; Global Health Security, Solidarity and Sustainability through the International Health Regulations.		
Universal Health Coverage (UHC)	This playlist developed by HQ and EURO BAR GDO aims to improve understanding of health financing policy, and how it can support progress in universal health coverage (UHC).		

## **Overview of 2021 Demonstration Projects**



	Tier 1 Demonstration Project	Tier 2 Demonstration Project
Selection process	<ul> <li>Open call for expressions of interest</li> <li>Open to all applicants from the target group who meet the minimum requirements</li> <li>Eligibility criteria</li> </ul>	Call for nominations by WHO in collaboration with the Ministry of Health
Countries	CAR/Western Balkans	CAR/Western Balkans
Cohort	• 6 places	• 6-7 places
Duration	<ul> <li>9 months in 2021 (taking into account other relevant organizational considerations)</li> </ul>	<ul> <li>3-6 months in 2021 (taking into account other relevant organizational considerations)</li> </ul>
Contractual arrangements	<ul> <li>Will include stipend, travel costs and health insurance.</li> </ul>	<ul> <li>Will include stipend, travel costs and health insurance.</li> </ul>

#### **Tentative Placement Schedule**



#### Tier 1

Placement schedule dates are subject to COVID related developments and the reopening of related WHO initiatives such as the internship program and short-term developmental assignments.

Idea to place participants in pairs to foster camaraderie and mutual support. For the placements at regional office level, this does not mean they will be placed in the same division or team, rather simply that they will both be at the regional office over the same period.

	GDO	Country Office	Regional Office
Participant 1	1-Jun-21	2-Jan-22	1-Sep-21
Participant 2	1-Jun-21	2-Jan-22	1-Sep-21
Participant 3	1-Sep-21	1-Jun-21	2-Jan-22
Participant 4	1-Sep-21	1-Jun-21	2-Jan-22
Participant 5	2-Jan-22	1-Jun-21	1-Sep-21
Participant 6	2-Jan-22	1-Jun-21	1-Sep-21

## 2. Why a Country Presence Review?



**Central promise of EPW**: maximizing tailored support to each Member State in realizing its health and development ambitions, including implementing the EPW, the GPW, the SDGs. Delivering a fit-for-purpose WHO/Europe for enhanced country impact.

**Changing expectations** of Member States to WHO as a result of COVID19 and related health and economic crisis.

Leveraging the capabilities and focus of WHO as one organization for country impact.

Having a financially and operationally **sustainable**, longer term predictable approach to the WHO presence in countries.

Achieving an unprecedented level of **collaboration and shared ownership** with Member States and other stakeholders on this central question for WHO.

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## The 'calling question'

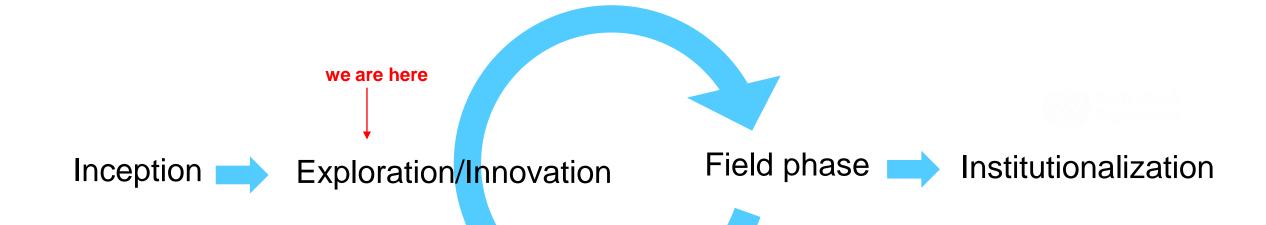


How can WHO/Europe enhance its presence and work in countries to increase its relevance for all the Member States of the WHO European Region?

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## An iterative approach (2021-2022)





Bring in stakeholders, agree approach, organize exploration

Develop/refine concepts, ideas, approaches, tools through series of consultations/workshops

Test, refine concepts, ideas, approaches, and apply in specific country settings

Implement plans and modalities

#### **Structures and Roles World Health** Represent MS and governing **Organization** bodies in the process REGIONAL OFFICE FOR Europe Represent the process to MS and WHO governing bodies Support Focus SCRC Secretariat Group Subgroup Advisory **Core Team** Groups 'the doers' Plan and implement all activities, incl. Stakeholder interviews, examples on Focus Group best practices, consultations, produce deliverables, develop proposals, apply learning and evaluation framework. Provide advice and ideas Help interpret the learning and conclude Mentor the Core Team on specific questions Assist the Core Team Oversees the process Regional Strategic decision-making Director Accountability to governing bodies

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#### **WHO Regional Office for Europe**

UN City Marmorvej 51 Copenhagen Ø Denmark











World Health Organization

REGIONAL OFFICE FOR Europe



Organisation mondiale de la Santé

BUREAU RÉGIONAL DE L' Europe



Weltgesundheitsorganisation

REGIONALBÜRO FÜR EUROPA



Всемирная организация здравоохранения

Европейское региональное бюро