

### Webinar



28/02/2024, 14-15h30 GMT

# Insights from Organizational Development Frameworks to strengthen National Public Health Institutes

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### Introduce NPHI of Burkina Faso

Process of creation of NPHI



2016

national technical commitee Text management. National Consensus 2018:

Creation

Presidential Decree

2015:

lessons learned from Ebola. AU Conference of Heads of State in January 2015 New Leadership

1998:Weak guidance and coordination of sector research.

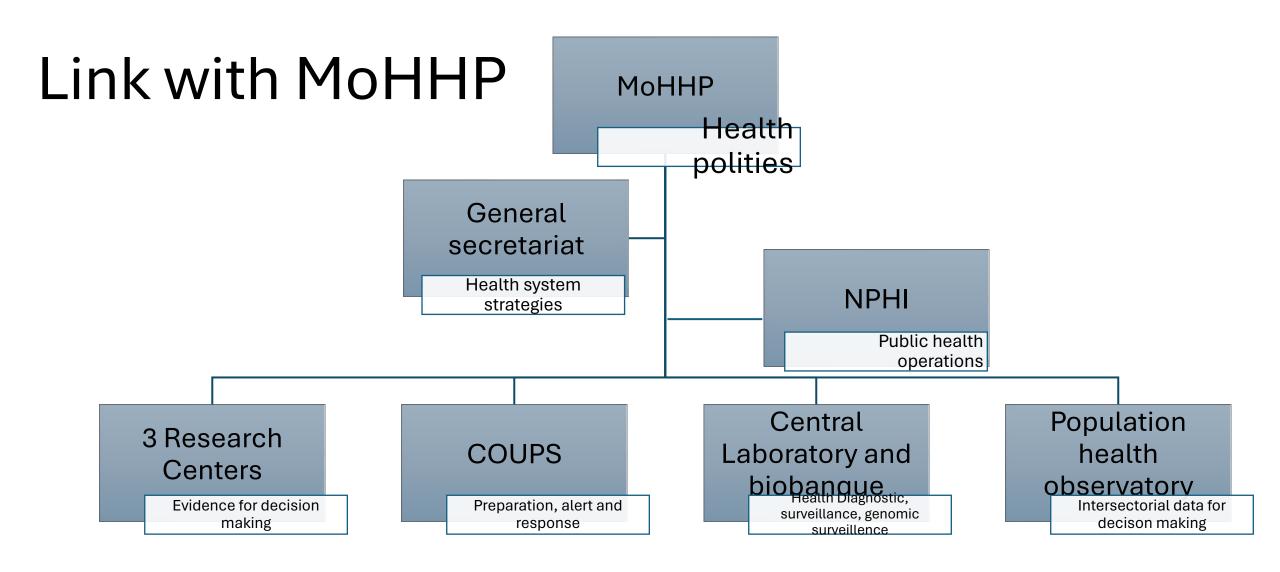
Poor issues management

Pressure from research centres, favourable policy change

2014:



### Introduce NPHI of Burkina Faso



# NPHI's Challenges/Needs



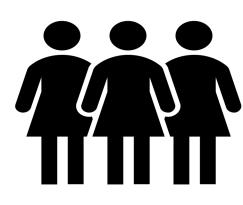
# Strategic Plan

# PLAN STRATEGIQUE 2020-2024

# 5 Effects of the first NPHI Strategi Plan

- Health monitoring is strengthened
- National capacity to respond promptly and effectively to health risks and emergencies is strengthened
- Outbreaks or disasters are brought under control as quickly as possible
- Health programs are efficient
- The essential public health functions enshrined in the missions of the INSP are fulfilled





### Messages +++++

- Develop a concerted strategic plan very quickly
- An instrument for leadership and management of missions and resources

# **Functions Development**

### Messages +++++

- Map the missions of other operators and central directorates that have conflicts of interest with the INSP
- Pay attention to the coherence of the missions with the pre-existing ones within the ministry and others sectors
- Beware of duplicates missions!!
- Putting change management at the heart of internal and internal change management
- Develop communication tools for national and international recognition by putting consultation and negotiation, compromises at the heart

# Examples of duplicate missions at the INSP negotiated with central directorates

### **Duplicated missions:**

- Surveillance: CORUS and the central level (DPSP)
- Coordination of reference laboratories and central level (DLBM)
- Population Health Status (NPH)

- Permanent and close communication (staff, meetings and workshops) with all the central directorates of the Ministry and their technical staff
- Establishment of a pool of advisors in the organizational chart to coordinate change management with the DG
- Use Administrative and institutional communication tools

Website: www.insp.bf

## Stakeholders engagement, partnerships

### Messages ++++

- The Stakeholders are important to know and understand
- They are useful to give a good visibility and dynamism in the operations of the institution and cooperation,
- Stakeholders engagement is an ongoing exercise
- Carry out the mapping of the stakeholders and update this mapping
- Maintain cooperation and information with these stakeholders using proven tools: analysis SWOTT, the Ministry's consultation frameworks, meetings, be –to –be meetings, webinars, workshops, Roundtables, partnership agreements..
- Maintain stakeholders engagement through regular sharing of results and deliverables

## Stakeholders engagement

- The case of the NPHI
- The journey already begins with preliminary setup
- then establishing structures and bodies
- Writing the strategic plan
- and during the deliverables process

#### Tools

- SWOTT Analysis
- Focus groups
- Roundtables
- Thematic workshops: surveillance, research, laboratory, population health status
- Partnership agreements with universities, hospitals, public health associations, NGOs, financial partners
- Expertise or research collaboration agreement

# Tools Utilized by NPHI and learned

### • **SWOTT Analysis**

- Preparation of the 2020-2024 Strategic Plan
- Preparation of the three-year research plan related to priority health programs
- Preparation of the institution's annual action plans
- Strategic Workshops
  - Engagement of stakeholders from the Ministry of Health, other sectoral sectors to discuss missions and their duplications

## Tools Utilized by NPHI and Learned

- Partner Roundtables
  - Annual plan based on the annual action plan to discuss funding and technical support opportunities
- Workshops for harmonization and Validation
  - drafts of the rules of procedure, strategic plans for approval by the administration council
  - Action Plans for the administration council Approval
  - Three-Year Plan Seeks for Approval by the Board of Management
  - MOPs and SOPs on quality management for approval by the Board of Management
  - Manuals on communication, intranet, IT master plan, digital library, etc. for approval by the Board of Directors
- All these documents are then accessibles for wide use through the NPHI networks and communication channels

# Thank you for your attention



